



Annual Report 2014

Dutch Committee for Afghanistan - Veterinary Programmes



Colophon

Contributions

Ab Emmerzaal, Sayed Atiqullah, Ermias Yesehak, Fatima Refaye, Haroon Nessar, Raymond Briscoe, Ria Heuckeroth, Marjolein Munsterman

Photos

Mutasha Safi (cover and pgs 2/3, 6, 7 and 21)
DCA-VET staff (other pages)

Lay-out and production Dutch edition

Defero
Ermelo, the Netherlands
www.defero.nl

Production Afghan edition

Diamond Hallmark Group
Kabul, Afghanistan
www.dhgroup.af

DCA-VET

Active since 1988, officially registered as Foundation/NGO at the Chamber of Commerce in Holland in 1994

Registered in Afghanistan as international NGO under the name DCA since 2005

Seat Lelystad, the Netherlands
Main office Kabul, Afghanistan
Working area Afghanistan
Focus Animal health and production

Staff 222 employees
Board 4 members
Advisory Council 4 advisors

Contents

| | | |
|-----|----------------------------|----|
| 1. | Preface | 4 |
| 2. | Our approach | 5 |
| 3. | Our projects | 6 |
| | • RLMSP | 8 |
| | • CLAP Kuchi | 9 |
| | • EU | 10 |
| | • RADP-South | 11 |
| | • RADP-North | 12 |
| | • Brooke and NHLP | 13 |
| | • GIZ Dairy and JICA | 14 |
| | • SPS and AAEP | 15 |
| 4. | Our organisation | 16 |
| 5. | Board and Advisory Council | 18 |
| 6. | Our partners | 19 |
| 7. | Finance | 20 |
| 8. | Looking forward | 21 |
| 9. | Abbreviations | 22 |
| 10. | Map of project area | 23 |

Our mission is to reduce poverty and increase food security for the people of Afghanistan by improving the health and production of their livestock.

1. Preface

Other funding challenges!

When I am writing this Preface we are in the second month of 2015, looking back at a rather successful 2014. Projects, which were in the pipeline for that year, came out one by one! The funding challenges, which DCA-VET was facing in 2013 fortunately were solved. However, at the end of 2014 new challenges appeared. For reasons beyond our control, payments of several advances and invoices were severely delayed and again we had to eat into our capital. Our staff in Kabul is very busy to keep the money flow going; where necessary with support of the Board.

Programme Management is indispensable

The Programme Management team within DCA-VET is recently extended with an extra Programme Manager; so now two skilled Programme Managers are employed besides an experienced Programme Director. We are very glad to welcome Eng. Haroon Nessar in this part-time position. Haroon has cooperated with DCA-VET for many years already while managing the Brooke activities in Afghanistan. The Programme Management team has to manage and improve the different DCA-VET veterinary and extension programmes. This is quite complicated, because DCA-VET is currently implementing about eight projects parallel to each other, all of them having different regulations, procedures, reporting formats, etc. The Programme Management team supervises and supports the Project Managers in order to guarantee the quality of implementation and reporting. The team has got support from a newly employed Monitoring and Evaluation (M&E) team, tasked to develop more or less uniform M&E procedures. During 2014, the final assessment of an impact study of the EU project has been performed: the first results show a significant improvement of livestock productivity when farmers make use of private veterinary services and participate in livestock extension programmes.

Transparent Financial Administration

With many different donors and an increasing yearly turnover, the financial administration of DCA-VET has become more and more complicated. DCA-VET has to undergo several audits per year, organisation-wide as well as project wise. During the last years, DCA has built up a good reputation regarding financial reliability and transparency. Mr Fazal Hafeez did a very good job here, managing the DCA Finance team. In 2014, Mr Sayed Atiqullah became his successor as Head of Finance. This year, DCA-VET also established a new financial position and appointed the well-qualified Mr Altaf Hussain as Financial Controller, operating independently from the Finance team. The Board in the Netherlands has the end responsibility for DCA-VET, and is monitoring the financial situation through regular reports from the Finance team and Financial Controller to stay informed.

New domiciles in Kabul

Last but not least, I can tell you that we moved our Kabul office and international guesthouse during 2014. Our DCA-VET team in Kabul was lucky to find suitable accommodations in a more secure area to house our Kabul staff of more than 50 employees.

Ab Emmerzaal, DCA-VET Secretary General



Ezatullah
Driver
Working at DCA since: 2009

“**Proud to work for DCA because:** I got the opportunity to increase my knowledge, and I have found self-respect
Main event this year: becoming involved in community engagement besides my driving responsibilities”

2. Our approach



Helping the people through their livestock

Although climbing slowly from rank 176 to 169 in the Human Development Index, Afghanistan is still one of the poorest countries in the world. The rural population amounts to about 76% and depends largely on agriculture and livestock, mainly small ruminants but also cattle and poultry. Therefore, improving the health and productivity of the local livestock can bring about a major step forward in the livelihood of rural Afghans. For 26 years, DCA-VET is involved in building and supporting a sustainable network of private animal health and extension services in Afghanistan to boost the livestock production and hence the livelihood and food security of the rural population.

The pillars of our programme

Since the beginning in 1988, the pillars of the DCA-VET programme have been: training of veterinary paraprofessionals, facilitation of veterinary field units (VFUs), supply of quality vaccines and medicines, and outreach to the farmers. By sticking to our core business, but continuously evaluating and adjusting our methods, the DCA-VET programme has grown stronger over the years. Presently DCA-VET is one of the leading organisations in animal health and extension services in Afghanistan, covering almost the entire country. The VFU system, as launched by DCA-VET, has become a template for a successful private veterinary system all over Afghanistan.

The VFU system in short

The VFU system consists of a privatized, fee-for-service animal healthcare system at district level. Nowadays, over 650 animal healthcare workers at some 450 VFUs provide the Afghan livestock owners with veterinary services. To start up a VFU, VFU staff receives a 6-month paravet training, basic veterinary tools, refrigerator equipment for storage of vaccines, and a motorcycle. The benefit-cost ratio for VFU animal health interventions is calculated to be between US\$ 5 to 10 return for each dollar invested.

3. Our projects



Current projects

| Project | Donor | Focus |
|--------------|------------|---------------------|
| RMLSP | IFAD | Livestock services |
| CLAP Kuchi | IFAD | Kuchi |
| EU II | EU | Livestock services |
| RADP-S | USAID | Livestock services |
| RADP-N | USAID | Value chains |
| Brooke | Brooke | Equine health |
| NHLP Poultry | World Bank | Backyard poultry |
| GIZ Dairy | GIZ | Dairy |
| JICA II | JICA | Livestock services |
| SPS | USDA | Basic hygiene |
| AAEP | USDA | Livestock extension |

After the challenging year of 2013, DCA-VET was granted with three new, multi-year projects in 2014. Thanks to these additions, DCA-VET's portfolio for 2014 contained five large and six smaller (one to two year) projects. The newly acquired projects in 2014 are the IFAD-funded CLAP Kuchi project, and the USAID-funded RADP-South and RADP-North projects. Together with the EU project, granted in December 2013, and the RMLSP project, running from 2010 already, these projects provide a solid base for DCA-VET's activities to improve the food security and income of many Afghan livestock owners. Also the implementation of the smaller NHLP Poultry and Brooke projects continued

into 2015. The JICA project that was finalized in November 2013 was extended by a second year, starting in March 2014. The GIZ Dairy, AAEP and SPS projects were successfully completed in 2014.

Geographical expansion

Thanks to the new projects, and especially to the RADP-South project, DCA-VET is now covering almost entire Afghanistan, reaching 28 out of 34 provinces. Only the sparsely populated desert province of Nimroz in the southwest, and some provinces in the east are not included in any of our projects. In these provinces other NGOs (Relief International and Madera) are taking care of supporting the private animal health services.

Main activities

Building and supporting the VFU network, monitoring the private veterinary services, training Paravets and Basic Veterinary Workers (BVWs), as well as organising extension sessions for both male and female livestock owners are activities that are integral components of almost all projects of DCA-VET. The table below gives a quick overview of these activities during the year 2014.

| | |
|---|---|
| Veterinary network <ul style="list-style-type: none"> • 449 VFUs • 129 BVWs • 1.1 million farmers reached | Training <ul style="list-style-type: none"> • 112 Paravets • 16 BVWs • 269 refresher training courses |
| Veterinary services <ul style="list-style-type: none"> • 6.7 million vaccinations • 4.3 million treatments | Extension <ul style="list-style-type: none"> • 82,010 male farmers • 9,330 female farmers |

Impact

Close synchronization and coordination of the above mentioned components enabled DCA-VET to magnify the impact of its activities.

Interviews with stakeholders, internal assessments, and periodic M&E reports reveal that the employed methodologies and activities yielded promising and sustainable outcomes. Thanks to these impact level changes within the target communities, DCA-VET could take a significant step further towards realisation of its mission and goals. Main outcomes and impacts at the community level were:

- The knowledge gained by the beneficiaries was very practical and immediately applicable in their daily lives. They perceived their knowledge and experience to have increased through frequent extension sessions, and quite soon saw the benefits in terms of significant improvements in their livestock production levels.
- Introduction of female extension workers allowed DCA-VET to increase the extension outreach, and to contact the women directly.



Mrs Saleha
Cleaner
Working at DCA since: 2001

“ **Proud to work for DCA because:** my service is valued and my rights are supported
Main event this year: when moving to another office this year, I did a great job cleaning the new building ”

- Empowering the communities towards collective decision-making and action taking (e.g. by establishing dairy cooperatives, community based extension and self-help groups), has proven to be very effective for their motivation and to give them a sense of ownership and self-reliance. These are known to be essential prerequisites for sustainable and progressive developments.

- Capacity building of government officials offered them the tools to interact more efficiently with farmers, to enhance their outreach, and to ensure sustainability.

Project title Rural Microfinance and Livestock Support Programme – Veterinary Services in the Northern Region

Project period September 2010 – July 2016

Focus Veterinary services / Livestock extension / Value chains

Donor IFAD / MAIL

Beneficiaries 423,648



Project title Community Livestock and Agriculture Project – Livestock Development among the Kuchi Project

Project period February 2014 – January 2020

Focus Veterinary Services / Livestock extension / Restocking / Alternative livelihoods

Donor IFAD / MAIL

Beneficiaries 20,000



Goals and Background

The RMLSP programme is developed to improve the income and livelihood of the poorest livestock owners in the northern region of Afghanistan. The overall objective is to strengthen the livestock production systems of poor rural households, while developing their marketing opportunities, and thus improve the incomes of the poor. The veterinary component focuses on reinforcing the system of animal health services, and on helping the livestock owners to retain greater value for their livestock products. Activities to reach these goals are e.g. awareness campaigns, establishment of VFUs in districts not yet covered, subsidized vaccination and deworming campaigns for the poorest, and the development of value chains.



Some results

Project activities in 2014 were manifold. To highlight just one aspect: to improve winter feeding conditions for the poor farmers, 10 feed banks were established and 120 metric tons of concentrate feed were provided. The feed banks are managed by cooperatives of member farmers. To increase feed availability, 130 farmers received improved alfalfa seeds and fertilizers. In addition, choppers were distributed for preparing silage and feed mixers for self-mixing of concentrate feed. Each ton feed produced and sold, yields a profit of US\$ 35 to the cooperative.



Faridoon Qaumi
Project Manager RMLSP
Working at DCA since: 2005

“ **Proud to work for DCA because:** DCA interventions really change the lives of farmers
Main event this year: developing a coherent and concise project plan in which all important elements like effective budget auditing and M&E are included ”

Goals and Background

This project allows DCA-VET to work with Kuchi, the Afghan pastoralists, that comprise only 8 – 10% of the population, but own 50% of all small ruminants in Afghanistan. Since the 1980s many Kuchi lost their herds due to wars and droughts, and had to take on a settled life. The CLAP Kuchi project addresses the challenges of all Kuchi, migratory as well as sedentary. DCA-VET’s interventions focus on access to veterinary services, awareness campaigns, restocking of Kuchi settlers who want to resume their migratory life, and development of alternative livelihoods to permanently settled Kuchi.



Some results

According to the community based approach of DCA-VET a thorough understanding of the livelihoods and needs of the beneficiaries has to be the starting point of all project activities. Therefore, a need assessment was done questioning 10% of the targeted beneficiaries. In addition, project orientation workshops were held attended by representatives of Kuchi community and Kuchi directorate, and the first grass root Shura at district level was established with representative of mobile as well as settled Kuchi. But also the regular activities started: 36 extension groups were established and a subsidized deworming campaign was organised, treating 45.000 Kuchi sheep and goats.



Sayed Salim Shah
Provincial Facilitator
Working at DCA since: 2000

“ **Proud to work for DCA because:** the organization is well organized and coordinated, offering a lot of facilities
Main event this year: working together with the Kuchi on a Kuchi cooperative and business plan ”

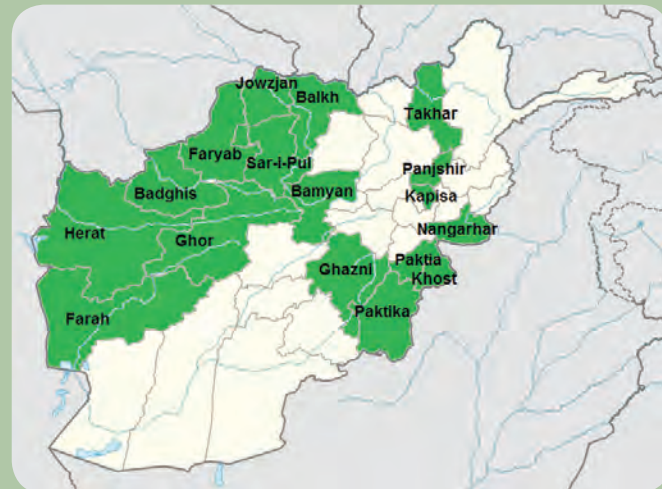
Project title Support to the Development of Agriculture Private Sector: Animal Health

Project period December 2013 – December 2017

Focus Veterinary services / Livestock extension / Public – Private partnership

Donor European Union

Beneficiaries 701,000



Project title Regional Agricultural Development Program – South

Project period January 2014 – October 2018

Focus Veterinary services / Livestock extension / Value chains

Donor USAID / Chemonics International, Inc.

Beneficiaries 123,444



Goals and Background

Building on the outcomes of the previous EU projects, this almost nationwide EU project focuses on three main goals:

- Healthier livestock through quality private veterinary services
- More and better livestock products through extension on animal husbandry and production
- A monitoring and evaluation system for the private animal health sector that is also providing recommendations for the future development of the overall animal health public-private partnership.

This project enables DCA-VET to fill the gaps in the



existing VFU network, to develop new extension materials and to share these with other stakeholders, and to take the lead in building a strong public-private partnership.

Some results

Extension is one of the main components of the EU project. All VFU staff and several specially appointed extension workers, male as well as female, were trained in providing outreach to the livestock farmers to prevent diseases and boost livestock productivity. Each month about 7,000 farmers participated in extension meetings organised all over Afghanistan, thus improving their livestock raising skills and increasing their earning potential. In addition, two new extension packages were developed to safeguard the health of people working with animal products, i.e. ‘Food safety and food hygiene’ and ‘Meat inspection’.



Sonia Sahar
Extension Officer
Working at DCA since: 2011

“ **Proud to work for DCA because:** the programme really helped me to gain more knowledge and better achievements
Main event this year: sharing animal health information with village people really delighted me ”



Dr Naqibullah Durani
Head of Training
Working at DCA since: 1998

“ **Proud to work for DCA because:** it is like working in a large family of diverse professionals with a lot of mutual respect
Main event this year: the complex process of running the training centre, having interactions with Paravets, other NGOs, and government ”

Some results

During a detailed analysis of the VFU network, 50 existing VFUs were assessed and 25 locations for new VFUs identified. In these new locations 19 candidates were selected to attend a 6-month paravet course in Charikar, and in December 2014 all of them graduated. To analyse the baseline knowledge and skills of the livestock owners, 600 farmers were interviewed. Based on this information an extension programme was developed. In 40 villages male as well as female extension groups have been established. Total numbers of participants are 433 men, and 404 women.

Goals and Background

Thanks to the RADP-South project DCA-VET can extend its programme towards the southern part of Afghanistan. The purpose of this project is to improve food and economic security of rural Afghans in the targeted areas. As this region has been devoid of DCA-VET activities, the VFU network is still weak. So one of the main interventions will be to train new Paravets and to establish new VFUs to fill in the gaps. In addition, VFU staff will be trained in extension techniques to teach the farmers how to improve livestock production, and how to add value to their livestock products.



RADP-North

Project title Regional Agricultural Development Program - North

Project period August 2014 – May 2019

Focus Value chains (small ruminants)

Donor USAID / DAI

Beneficiaries NA



Goals and Background

The RADP-North project is one in a series of RADP-projects, focussing on improving food and economic security for rural Afghans in the targeted areas. As the network of veterinary services in the northern region is well developed, here the focus will be on improving the profitability of small ruminant value chains. A value chain is the full range of activities to bring a product (e.g. meat, milk, eggs, wool) from the farmer to the final consumers, passing through the different phases of production, processing, and delivery. This market-oriented approach builds links among farmers, processors and retailers, in such a way that all benefit.

Some results

For this project, DCA-VET developed concept notes for three small ruminant value chains, i.e. for meat, karakul pelts, and cashmere wool. In the cashmere value chain 3000 goat farmers, including 800 women, will be trained in proper cashmere harvesting techniques. In addition, all farmers will receive a small cashmere kit including a comb, and a pair of shears. Two cashmere collection centres will be established, linking the farmers to cashmere traders. The cashmere income will allow the farmers to pay for animal health services and hence increase the quality of their livestock products.



Dr. Mir Abdul Qayum Haidari
Regional Coordinator Value Chain and Extension
Working at DCA since: 2007

“**Proud to work for DCA because:** DCA is a successful NGO implementing veterinary services. Friendly and cooperated environment.
Main event this year: introducing a feed bank for the first time and training of 25 staff working for MAIL in Balkh”

Brooke



Project title Brooke project in Afghanistan

Project period April 2014 – March 2015

Focus Equine welfare and health

Donor The Brooke Hospital for Animals

Beneficiaries 43,971 equines

DCA-VET is facilitating the equine welfare project of The Brooke in Afghanistan. The Brooke is an international animal welfare organisation dedicated to improving the lives of working horses, donkeys, and mules in the world's poorest communities. The Brooke and DCA-VET are partnering since 2008 to enhance the understanding, attitudes, and practices of Afghan equine owners. Activities include quality animal services, training of equine owners, improved stables, and new tools like hoof picks and safe saddles.



NHLP

Project title New Horticulture and Livestock Project - Improved Backyard Poultry Project for Parwan Province, Charikar and Bagram districts

Project period October 2013 – March 2015

Focus Backyard poultry

Donor World Bank

Beneficiaries 151,000

These two poultry projects are part of a series of twelve comparable projects, each in another district. Goal of each project is to increase the socio-economic status of 417 poor women by backyard poultry development. A new model of backyard poultry production is introduced, combining a highly productive chicken breed with improved housing, feeding, and management. Each woman received 30 chickens, producing monthly about 500 eggs. In 2014, both project together yielded some 2 million eggs.



Laila Mustafa Sarwar
Master Poultry Trainer
Working at DCA since: 2009

“**Proud to work for DCA because:** it makes me happy to empower women in producing their own products and providing their own income
Main event this year: introducing the poultry project for the Parwan women and selecting the trainers of the beneficiaries”

GIZ Dairy



In December 2006, DCA-VET established a dairy factory (BDF) in Baghlan. Thanks to donor support from the Dutch government and GIZ, BDF could reach a monthly turnover of 23,400 litres milk a day in 2014. The present GIZ project focussed on dairy extension sessions, attended by 720 farmers, the establishment of seven milk collection centres, and the registration of a Dairy Cooperative with 250 members. In addition, a VFU and a Feed procession centre were established.



Project title Support to Dairy Extension, Production and Processing in Baghlan
Project period May 2012 – September 2014
Focus Dairy
Donor German government/ GIZ
Beneficiaries 1,002

JICA

Project title Livestock Development Project in Bamyan Center
Project period March 2014 – February 2015
Focus Livelihoods strengthening (animal health, fodder, and extension)
Donor Japan International Cooperation Agency (JICA)
Beneficiaries 7,802

The JICA project aims at strengthening the livelihood of the farmers in the selected districts by improving the productivity of their livestock. A well thought-out package of activities is carried out, including strengthening of the veterinary services, supporting of 50 women-headed households in lamb growing, training and support of poorest farmers, developing of the value chain of dairy products, improving winter feeding conditions by introduction of alfalfa growing, and establishing of feed banks.



Khadimullah Najib Ameeri
 Senior Field Monitor
 Working at DCA since: 2014

“ **Proud to work for DCA because:** trustable management, motivating colleagues, and possibilities for capacity building
Main event this year: bringing huge changes in the attitude and skills of 180 male and female farmers ”

SPS



Project title Afghanistan Agricultural Sanitary and Phyto-Sanitary project
Project period April 2014 – September 2014
Focus Basic hygiene and sanitation
Donor USDA
Beneficiaries 1,920

Through this SPS project, DCA-VET improved the basic hygiene and sanitation situation of some 1,900 rural families. In many Afghan families knowledge of hygiene is low, resulting in the occurrence of various diseases and child deaths because of diarrhoea. The beneficiaries were instructed on proper hand washing, food safety, common diseases and zoonotic diseases. All beneficiaries were very satisfied with the training and shared the learned sanitation practices with relatives and friends.



AAEP

Project title Afghanistan Agricultural Extension Project – Investing in the Afghan Ministry of Agriculture, Irrigation and Livestock
Project period September 2012 - September 2014
Focus Livestock extension / Capacity building government
Donor USDA (United States Department of Agriculture)
Beneficiaries 913,000

The purpose of the AAEP project was to build the capacity of MAIL to deliver effective extension services to rural Afghan population. To this means, DCA-VET trained 30 public extension officers in each of the three target provinces. Supported by DCA-VET these extensionists established in total 76 so called Farmer Field Schools, where 1,300 farmers received regular training sessions. The project also strengthened the vital links between private and public animal health sector.



Rahimullah Salami
 Provincial Coordinator
 Working at DCA since: 2012

“ **Proud to work for DCA because:** it enhances the livelihoods and food security for poor people of Afghanistan
Main event this year: receiving an appreciation letter from Nangarhar DAIL for the implementation of the AAEP project ”

4. Our organisation

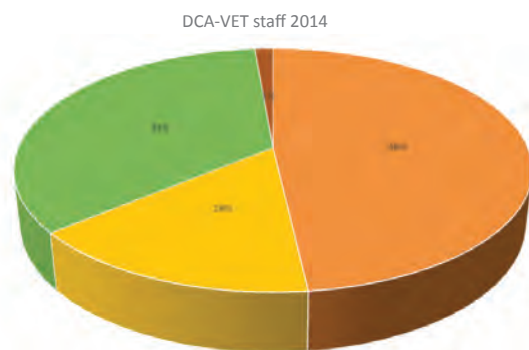


Staff

DCA-VET's staff is essential to all our activities. The Core Management Team, programme managers, trainers, extension workers, field monitors, financial and administrative staff, guards, cooks, cleaners and drivers, all these staff members perform their share in making DCA-VET to a smooth running organisation. Thanks to their commitment, DCA-VET is able to make a significant difference in the livelihoods of the Afghan rural population. With the start of three large projects in 2014, CLAP Kuchi, RADP-South, and RADP-North, the number of staff grew significantly from 158 in January to 222 in December 2014. 98% of these staff are Afghan professionals and support staff, only the Executive Director and two senior staff being expats. Recruiting enough capable staff for new

projects appeared to be challenging, especially in the southern part of Afghanistan, but by the end of 2014 most positions were filled.

In concordance with its gender strategy, DCA-VET intends to employ as many women as possible within the cultural context. In 2014 about 25% of the staff was female, working at all levels of the organisation with equal responsibilities and for equal pay as their male counterparts.

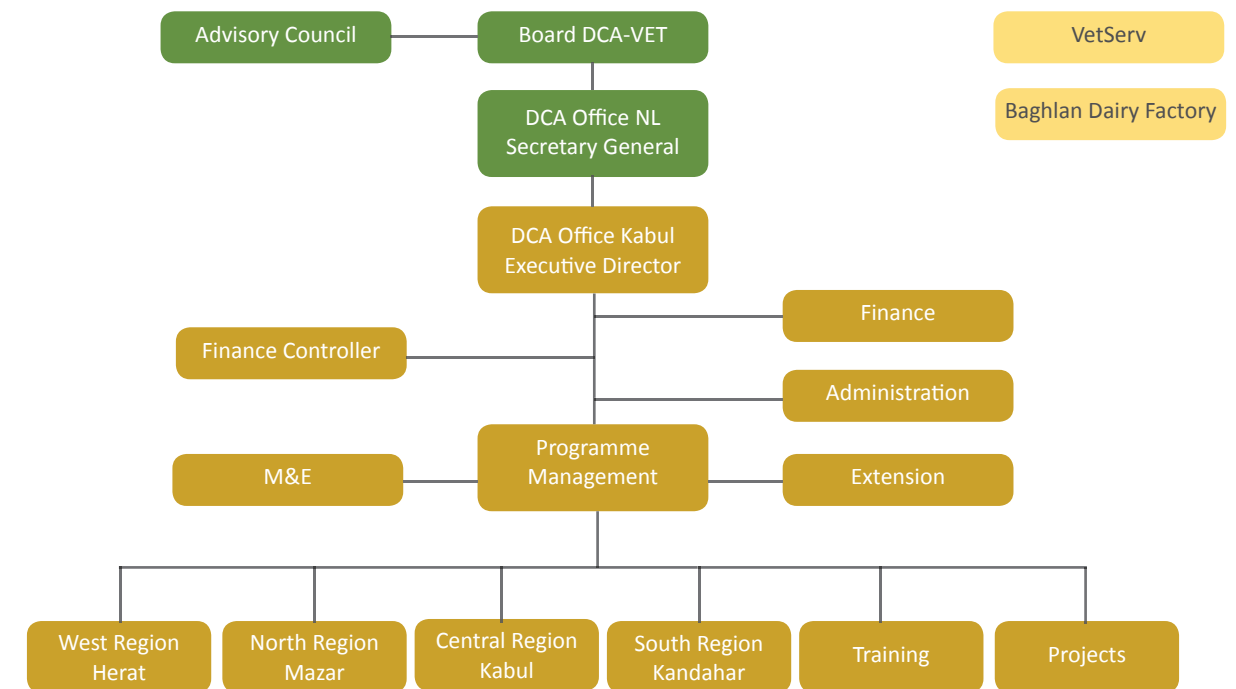


■ Prof. staff male ■ Prof. staff female ■ Support staff male ■ Support staff female

Offices

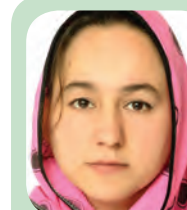
In 2014, both the Country Headquarters in Kabul and the Liaison & Support Office in Lelystad, the Netherlands, moved to another location to improve the working circumstances of the staff. In Afghanistan, regional offices are

situated in Herat and Mazar-i-Shariff, and following the start of the new RADP-S project, a third one was established in Kandahar. About ten small provincial offices accommodate project staff working in the field. DCA-VET's primary training centre is located in Charikar, north of Kabul, with training facilities being available in the three regional offices as well.



The organogram shows the main structure of the organisation. New in this organogram is the Monitoring and Evaluation (M&E) Unit that was created in 2014, to support the M&E needs of the expanding organisation. The M&E staff are involved in baseline assessments, monitoring of projects outputs and outcomes and monitoring of DCA-VET's programme implementation organisation-wide. In future, they may also partner with epidemiologists to perform scientific studies on the impact of DCA-VET's work. To support the M&E team, the Executive Director attended an M&E course in the Netherlands in August 2014.

Associated with DCA-VET, but being no part of the organisation any longer, are the Baghlan Dairy Factory, established in 2006, and VetServ, the privatized company for supply of quality veterinary vaccines and medicines.



Parwin
HR Officer
Working at DCA since: 2014

“ **Proud to work for DCA because:** motivated staff and friendly environment
Main event this year: having improved the recruitment process and the personal detail file ”

5. Board and Advisory Council



Board

The Board defines and guards the general policy of DCA-VET and keeps an eye on the availability of financial resources, and on the implementation of projects. As in previous years, the organisation could count on the commitment of four professional Board members. This year, the focus of the Board has been on the DCA-VET's financial administration. A consultant assessed the financial system and presented recommendations, and an experienced Financial Controller was appointed. The Board met eleven times in 2014.

Advisory Council

In January 2014 the Advisory Council met with the Board, discussing a variety of topics, and in April two members participated in an in-depth discussion on the position of DCA-VET in Afghanistan. Due to their large, international experience in animal production, livestock policies, and development economics, the advices of the members of the Advisory Council are highly valued.

Members of the Board

| | | |
|---------------------------|------------------|--|
| Peter W. de Leeuw DVM PhD | Chairman | Former CVO of the Netherlands, NL |
| Gert-Jan Duives DVM | Secretary | Lecturer in Animal Health, HAS Den Bosch, NL |
| Henk J. Arends | Treasurer | Retired Accountant, Countus, Emmeloord, NL |
| Bram Schreuder DVM PhD | Delegated member | Former CEO of DCA-VET, NL |

Members of the Advisory Council

| | |
|------------------------------|--|
| Prof. Akke van der Zijpp PhD | Retired Head of Animal Production Systems Group, WUR, NL |
| Cees de Haan | Retired Senior Livestock Advisor, World Bank, Washington DC, US |
| Henk A.J. Moll PhD | Retired Lecturer Agricultural Development Economics, WUR, NL |
| Frauke de Wijer DVM BA MPA | Policy Officer Development Policy and International Relations at ECDPM, Maastricht, NL |

6. Our partners



Donors

It is thanks to international donors that DCA-VET is able to implement its veterinary programmes all over Afghanistan. With a track record of 26 years of successful animal health activities DCA-VET is well-known and highly respected by most of the donors. With some of them, like the European Union, World Bank, USAID and IFAD, we have long-lasting funding relations.

Government

Nowadays, more and more donors channel their funds and project management through the Afghan government, and more specifically through the Ministry of Agriculture, Irrigation and Livestock (MAIL). Therefore, MAIL is an important partner of DCA-VET. In addition, DCA-VET cooperates with government at district and regional levels to develop an effective and sustainable system of public-private partnership in the animal health sector. To this aim, we are engaged in capacity building of MAIL staff and support VFUs to participate in government campaigns on disease surveillance and control.

Commercial organisations and business men

VetServ is a private wholesaler of veterinary vaccines, medicines and equipment. As a spin-off company of DCA-VET projects VetServ plays an important role in supplying the VFUs with quality veterinary products. But also in the livestock value chains DCA-VET is working together with businessmen, like butchers, buyers of cashmere wool, traders of eggs, and dairy producers. When linking the livestock farmers to these commercial partners we support them to gain more income from their animal products.

NGOs

DCA-VET cooperates with several national as well as international NGOs, like Relief International and Madera, to offer more farmers the benefits of quality animal health care. Moreover, exchanging ideas and experiences with other NGOs offers a major opportunity to learn from each other's best practices.

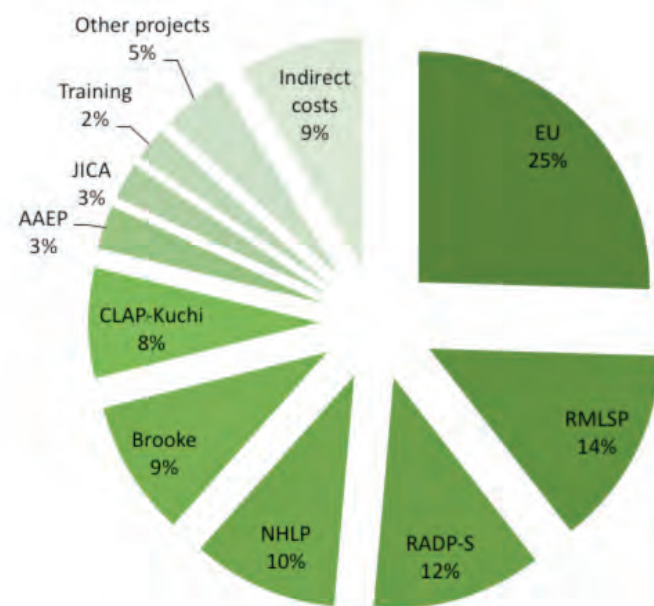
7. finances

Looking back at 2014, DCA-VET is happy to acknowledge that its project portfolio has grown compared to the challenging year of 2013 (see also page 6 under Current projects). With the addition of three multi-year projects funded by IFAD and USAID, and the EU Phase II project that started at the end of 2013, DCA-VET is enabled to continue current project activities, and start up new projects that will benefit the people of Afghanistan. The programme expenditures have increased with 28% compared to the previous year.

Expenditures in 2014

In below graph the project expenditures are visualised in percentages per project. DCA-VET is proud to say that 91% of all expenditures are directly used for the performance of our programme, and thus only 9% of the total expenditures are spent on indirect costs.

DCA-VET Expenditures 2014



Sayed Atiqullah
Head of Finance
Working at DCA since: 2009

“**Proud to work for DCA because:** it helps the community at grass root level to reduce poverty and improve animal health
Main event this year: promotion to the position of Head of Finance”

8. looking forward



The Present

Our present programme is following the key components of our strategic plan. Our portfolio of projects with their geographical scope has increased and expanded, so we have achieved a nationwide visibility. Many appreciation letters of our work have been received from various local Government authorities, and other organisations.

The addition of new projects, and the possibility of attracting even more projects in 2015, is presenting an own set of challenges to the organisation. It is very important to remember that our beneficiaries are the livestock owners of Afghanistan, and all our efforts must be based on meeting their needs together with building strategic public-private partnerships at all levels, so that both roles are strengthened and supported for a sustainable outcome upon our eventual exit from Afghanistan.

The Future

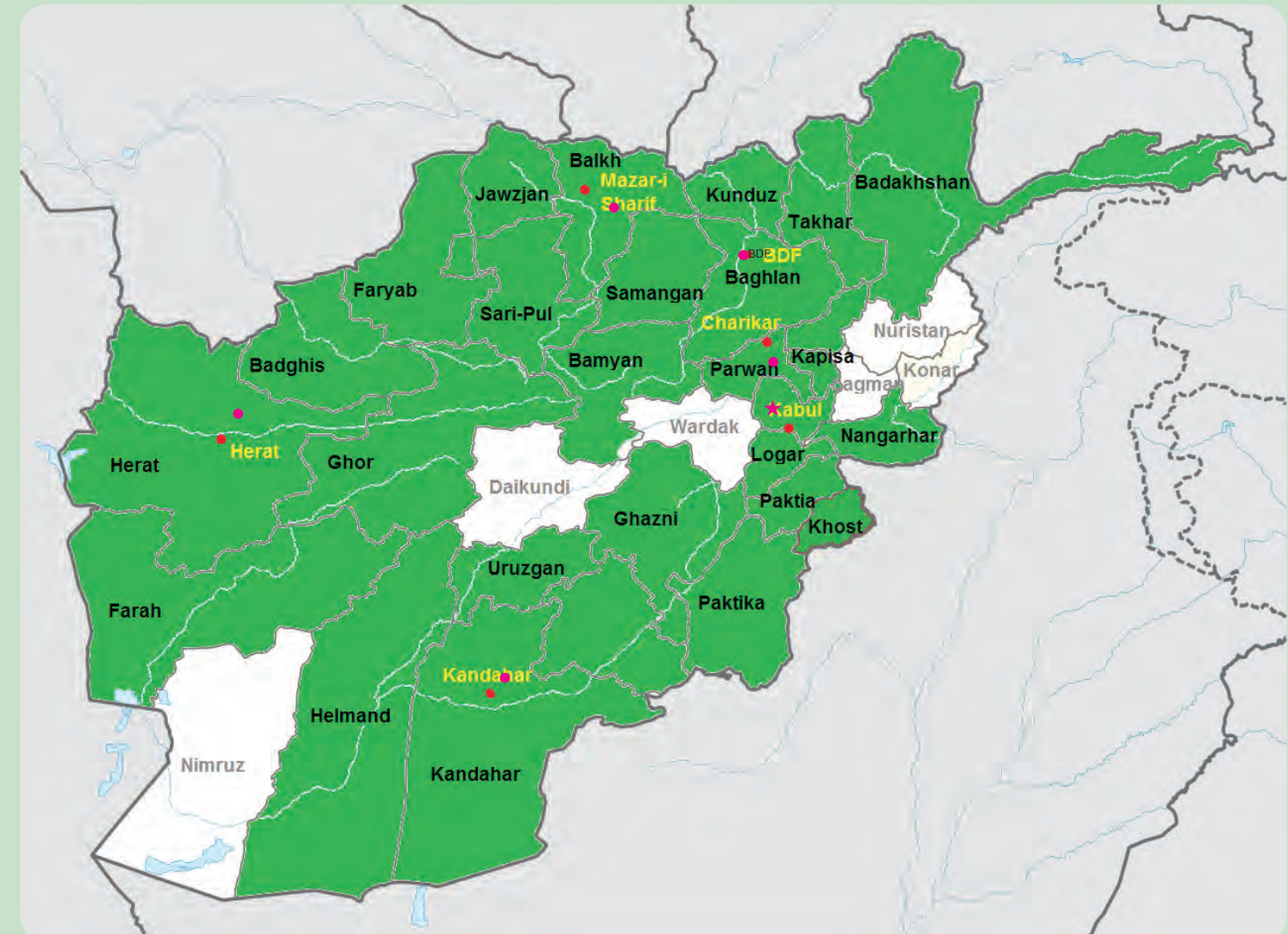
It will be an exciting as well as a challenging time as we move forward. A new Government is in place, donor requirements have increased, and we will need to show more of the impact of our work at all levels. Lessons need to be learned and shared with all stakeholders to ensure a more effective, and cost-efficient impact of the interventions we undertake. Knowledge Management is a very important factor of helping to ensure the best pathway to our final goal. Expanding our activities nationwide, our organisation will be challenged not least in having the resources available, so building of partnerships and integration will be important elements to achieving a lasting outcome. Together with our dedicated staff we look forward to a successful future built on providing a higher standard of living for all livestock owners in the country. We also wish for an improved security throughout the country with peace and prosperity for all the Afghan people.

Raymond Briscoe, Executive Director

9. Abbreviations

| | |
|---------|--|
| AAEP | Afghanistan Agricultural Extension Project |
| BA | Bachelor of Arts |
| BDF | Baghlan Dairy Factory |
| BVW | Basic Veterinary Worker |
| CEO | Chief Executive Officer |
| CLAP | Community Livestock and Agriculture Project |
| CVO | Chief Veterinary Officer |
| DAI | Development Alternatives Inc. |
| DCA-VET | Dutch Committee for Afghanistan – Veterinary Programmes |
| DVM | Doctor of Veterinary Medicine |
| ECDPM | European Centre for Development Policy Management |
| EU | European Union |
| GIZ | Deutsche Gesellschaft für Internationale Zusammenarbeit |
| HAS | University of Applied Sciences, Den Bosch, NL |
| IFAD | International Fund for Agricultural Development |
| JICA | Japan International Cooperation Agency |
| M&E | Monitoring and Evaluation |
| MAIL | (Afghan) Ministry of Agriculture, Irrigation and Livestock |
| MPA | Master of Public Administration |
| NGO | Non-Governmental Organisation |
| NHLP | National Horticulture and Livestock Project |
| NL | the Netherlands |
| PhD | Doctor of Philosophy (academic degree) |
| RADP | Regional Agricultural Development Program |
| RMLSP | Rural Microfinance and Livestock Support Program |
| SPS | (Afghanistan Agricultural) Sanitary and Phyto-Sanitary project |
| US | United States |
| USAID | US Agency for International Development |
| USDA | US Department of Agriculture |
| VFU | Veterinary Field Unit |
| WUR | Wageningen University and Research centre |

Map of main projects





Dutch Committee for Afghanistan – Veterinary Programmes

Country Headquarters Kabul, Afghanistan
Road 5 of Syloo, House nrs 152 and 153
District 3, Opposite Karwan University, Kabul
Tel: + 93 799 375 552 (R. Briscoe)
Dr. Raymond Briscoe, Executive Director
Email: briscoe_raymond@yahoo.co.uk

Liaison and Support Office, the Netherlands
Postal address: P.O. Box 72, 8200 AB Lelystad,
Office location: Meentweg 1, Lelystad
Tel: +31 320 417 216
Ab Emmerzaal, Secretary General
Email: emmerzaal.ab@icloud.com

www.dca-vet.nl